

# Modeling the Risk of Data Breach Incidents at the Firm Level

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Kazuki Ikegami, Hiroaki Kikuchi

Graduate School of Advanced Mathematical Sciences Meiji University

# Background

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- Increasing of cyber incident
  - In 2018 alone, 443 data breaches in Japan, 5.61 million records of personal information
- The Ministry of Economy, Trade and Industry (METI) published Cybersecurity Management Guidelines as a way to help address the cyber incident.
  - Risk identification and implementation of countermeasures
  - Necessity of measures to prepare for incidents
- Organizations need to know proper risk


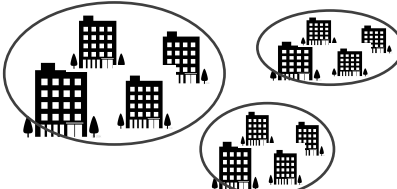

# Goal of our study

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- To reveal the risk of cyber incidents specific to a given organization and to quantify the effect of security management in reducing this risk



# Previous study

	In this study	yamada [1]	Edword [2]
Purpose	Risk assessment for each organization	Quantification of management effect	Investigation of incident tendency
Technique	Negative binomial distribution	Logistic regression	Bayes generalized liner model
Data	Data Breach incident in Japan from 2005 to 2018	Data Breach incident in Japan from 2005 to 2016	Data Breach incident in the US from 2005 to 2015
Target	Single organization in Japan 	All organizations in 17 industries in Japan 	All organizations in the US 

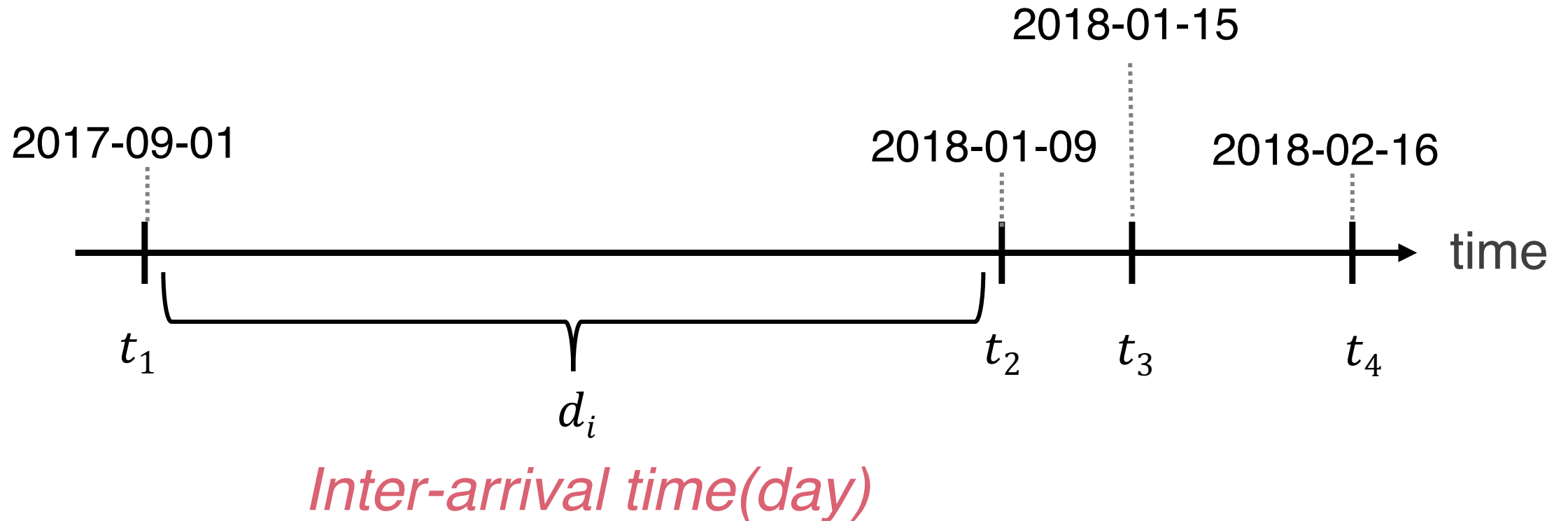
# Research Question

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1. What is the probability that an incident will occur at an organization in one year?
  - 10% or 20% ?
2. How long does it take before the next incident will occur at the organization?
  - 1 year or 3 year ?
3. How much is the inter-arrival time of incidents reduced by security management?
  - ISMS is good ?

# Inter-arrival time

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# Two Datasets

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## ■ JNSA dataset(2005-2018)

- **Data Breach dataset**
- The JNSA collects Data Breach incident information from Internet news sites and major press releases officially published each year since 2005.

period	total Incident	total organization
2005-2018	16,392	9,358

## ■ CSR dataset

- **Management dataset**
- Toyo Keizai Inc. conduct a survey about corporate social responsibility (CSR) for listed firms and major unlisted firms every year

period	total question	total organization
2017	800	1,574

# Research Question

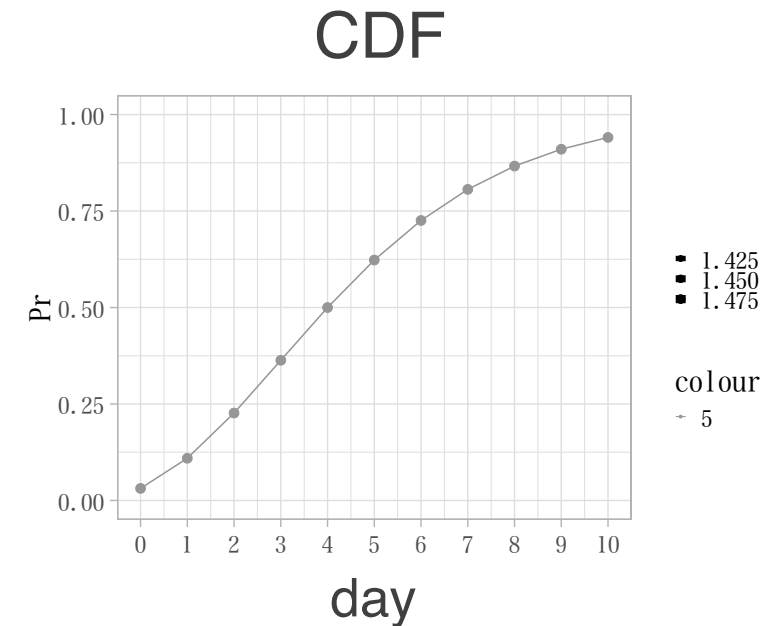
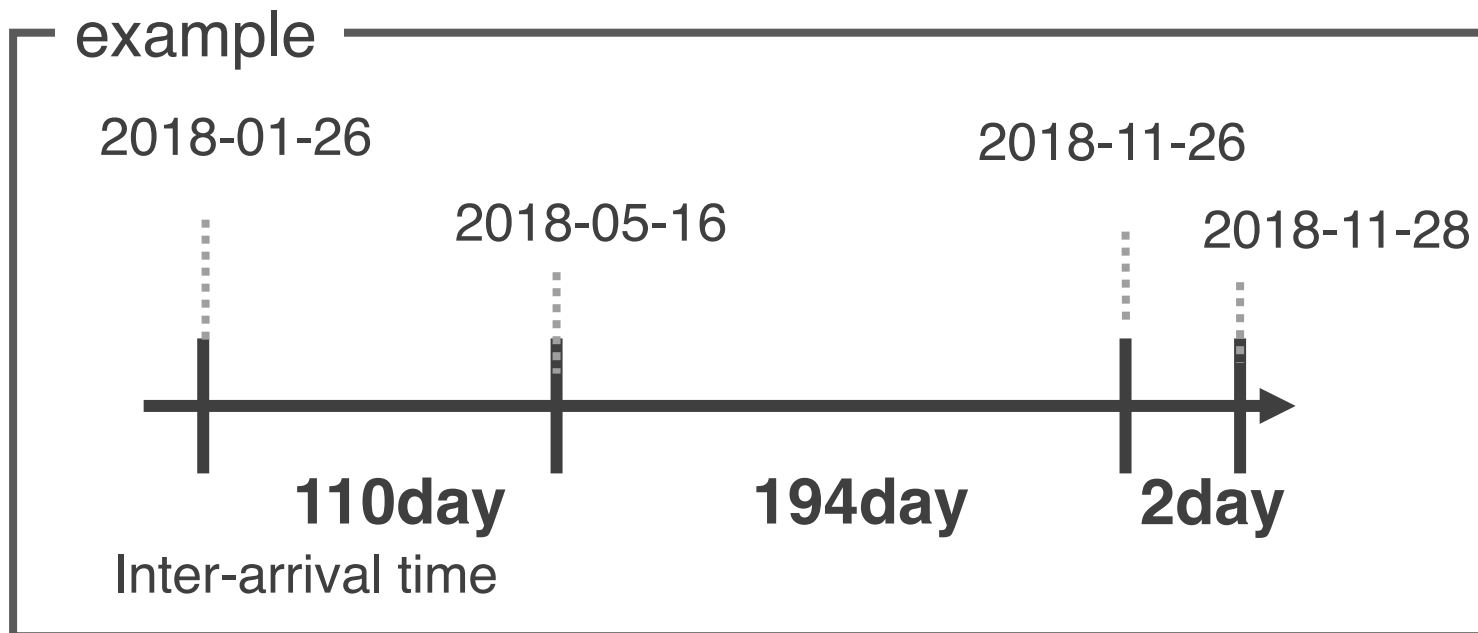
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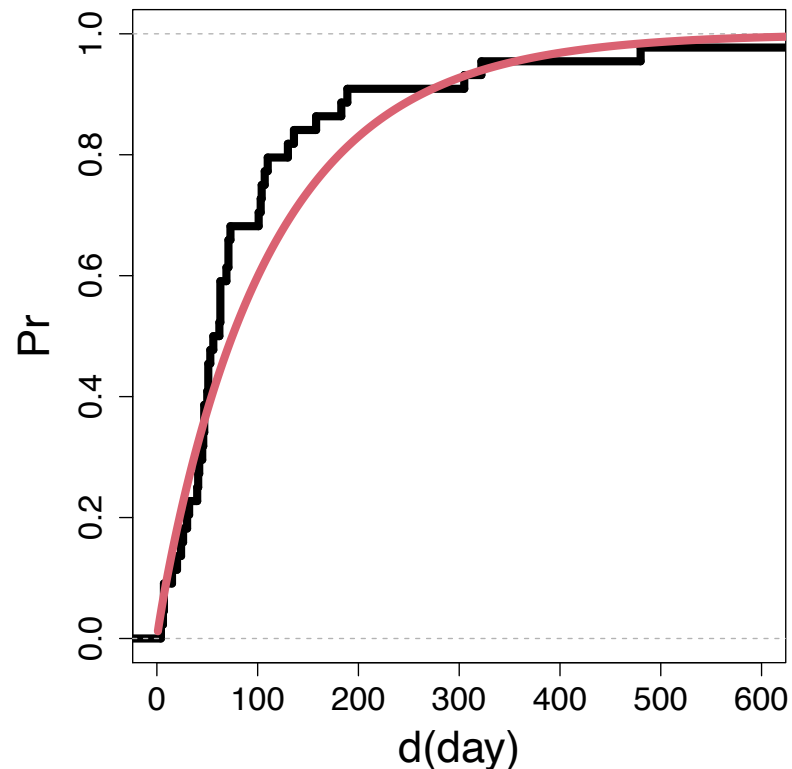
# Method 1-1 : Fitting

- Modeling the inter-arrival time by probability distribution (Normal, Poisson, Negative binomial)
- Estimate parameters for given inter-arrival time by the maximum likelihood estimation.



# Method 1-2 : Kolmogorov-Smirnov Test

- Purpose : Test if a reference probability distribution is correctly modeled for a given sample
- $H_0$  : The estimated distribution is identical to a given sample



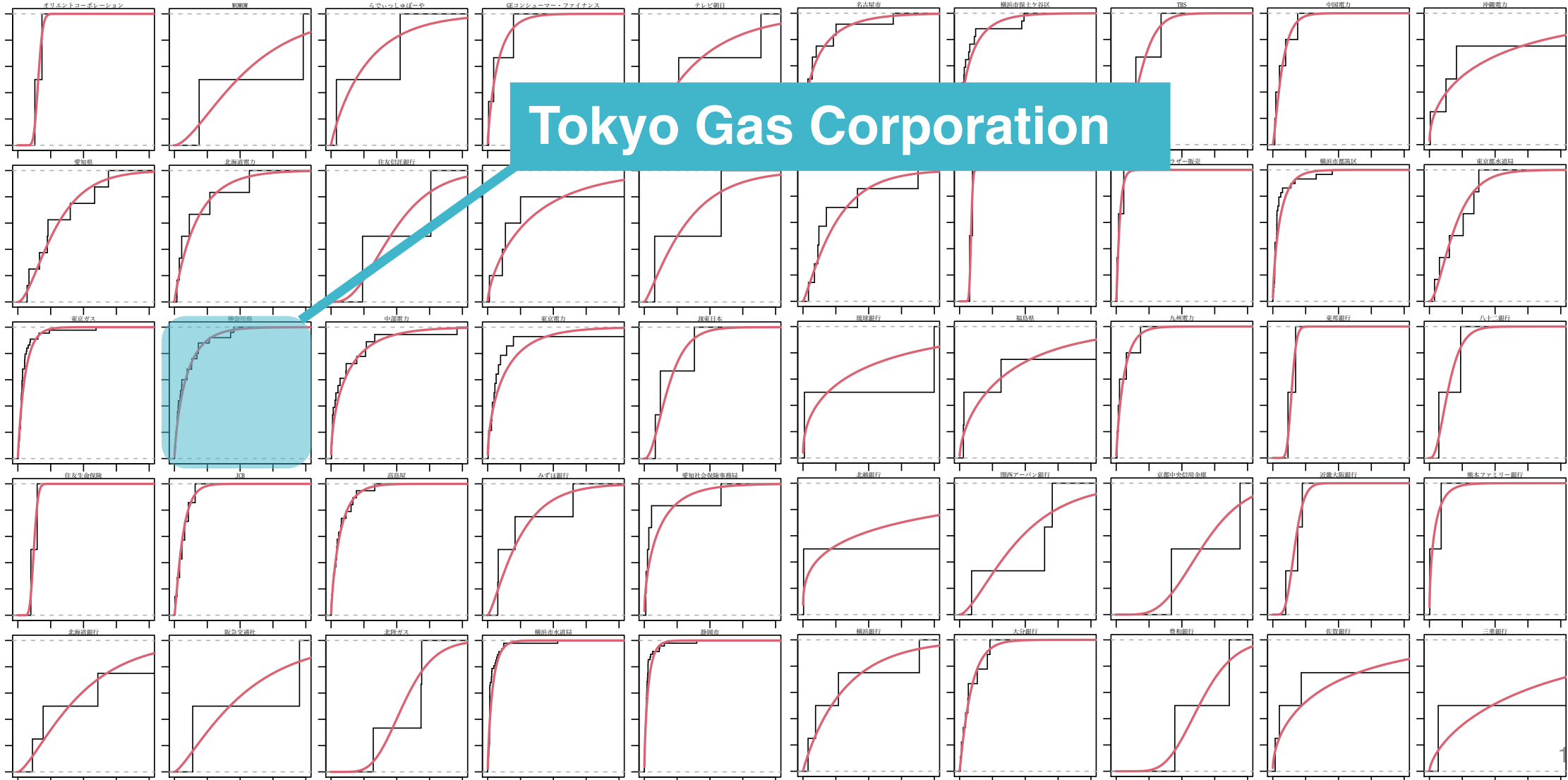
- The empirical distribution function
- The Estimated distribution function

# Experiment

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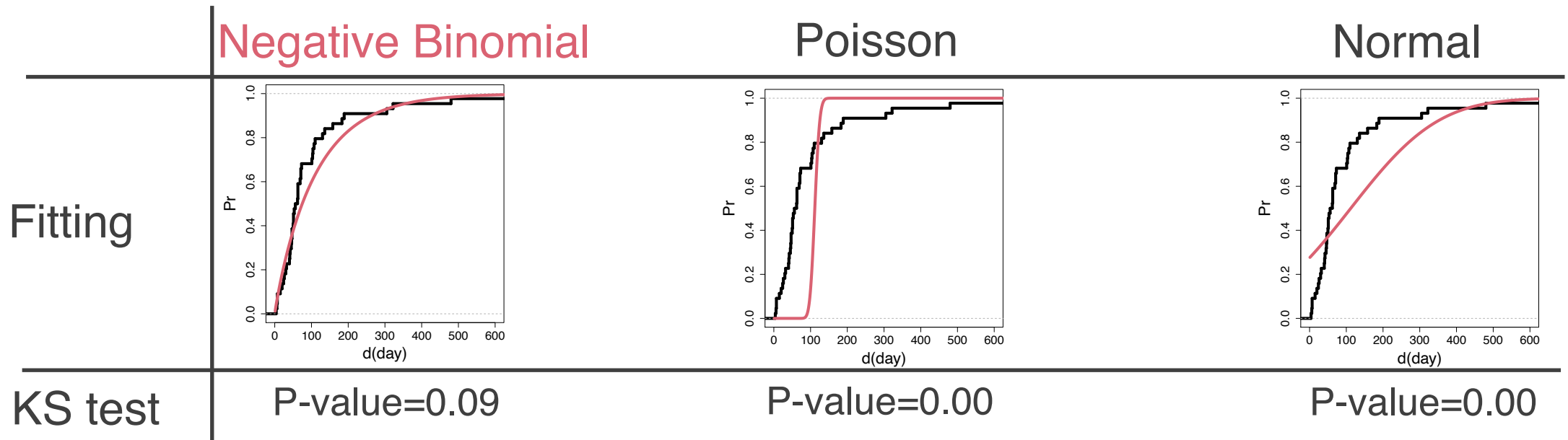
1. Get inter-arrival time  $d_i$  for each firm from JNSA dataset
  - At least 4 incidents required
  - 3,789 incidents of 391 firms were extracted.
2. Estimate parameters of distribution by the maximum likelihood estimation.
3. Confirm the accuracy of the model by KS test

# 391 Results of fitting to the organization (partial)



# Result of Fitting and KS test

- Comparison of results fitted to three different probability distributions (Tokyo gas Co., Ltd)



- Rate of organizations rejecting the null hypothesis at the 5% level

Negative Binomial	Poisson	Normal
0.02(9/391)	0.39(155/391)	0.08(31/391)

# Answer to Research Question 1

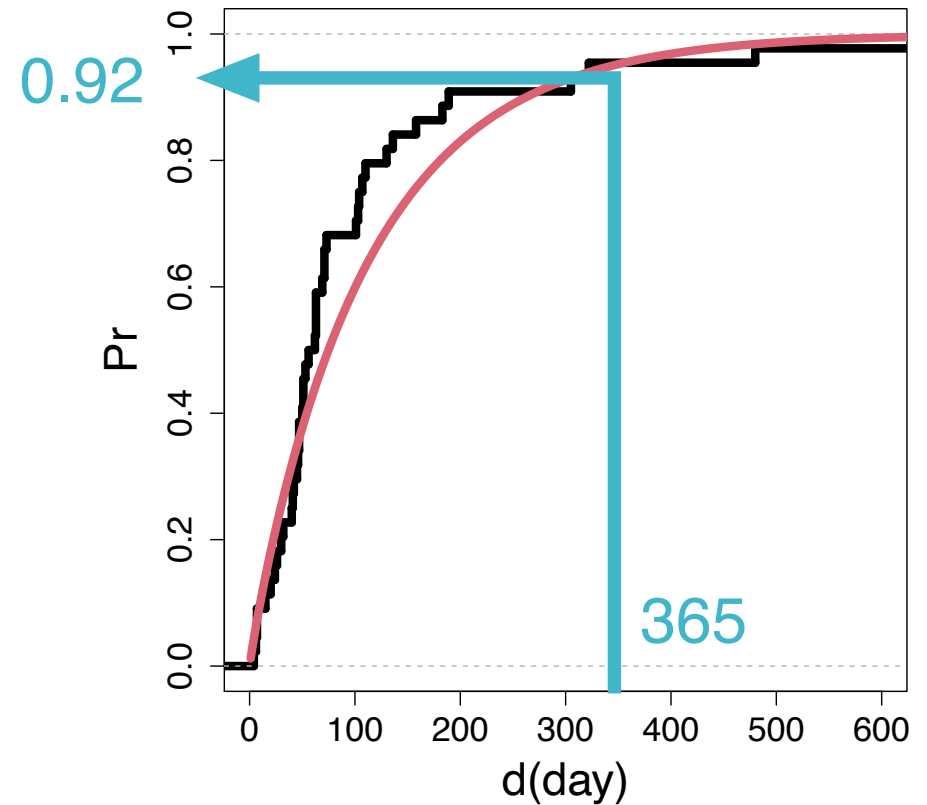
Q) What is the probability that an incident will occur at an organization in one year?

A)  $\Pr[D \leq 365] = 0.92$

- Tokyo gas Co., Ltd
- Parameter  $\mu = 111$ ,  $r = 0.92$

■ Incident probability statistics after one year

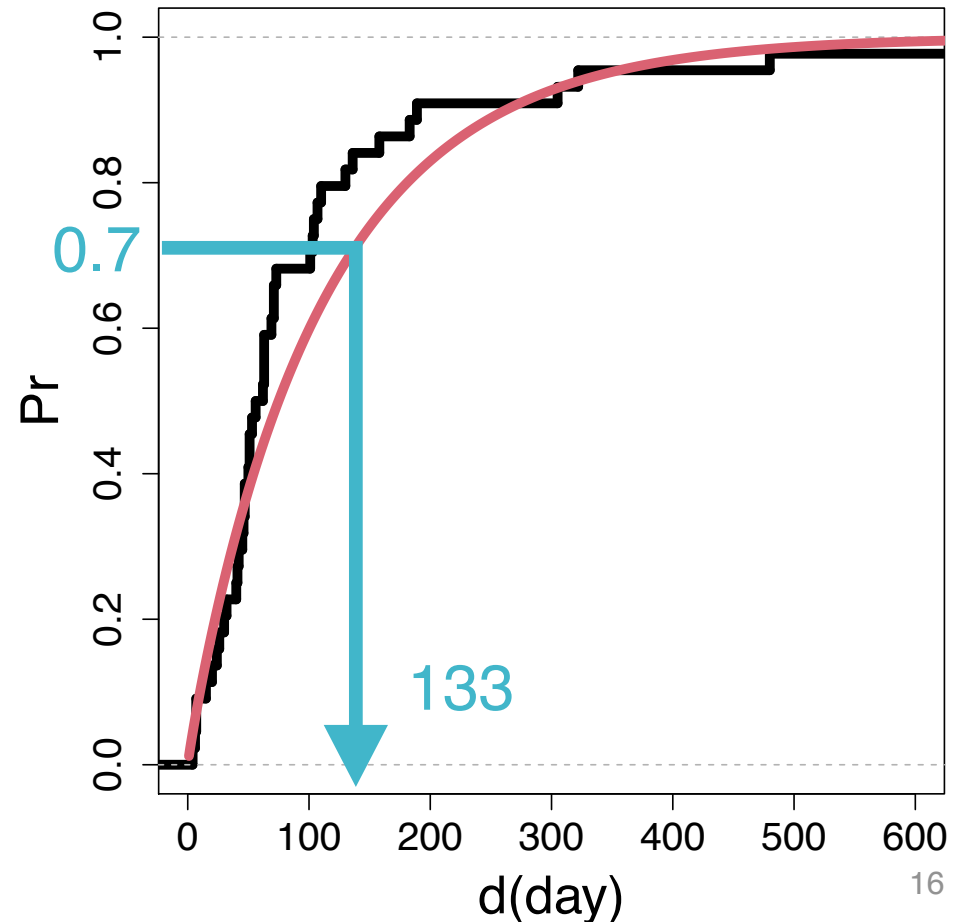
Average	Max	Minimum	deviation
0.11	1	0	0.27



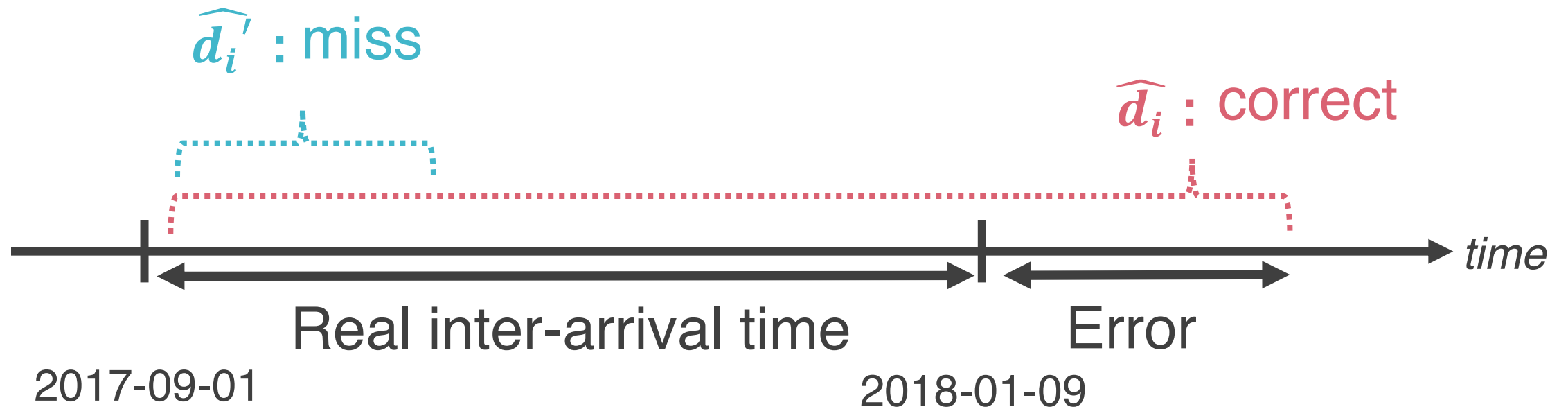
# Answer to Research Question 2

Q) How long does it take before the next incident will occur at the organization?

- A) 133 day
- Tokyo gas Co., Ltd
  - Use  $\Pr[D \leq 365] = 0.7$  as a threshold



# How correct is our prediction ?



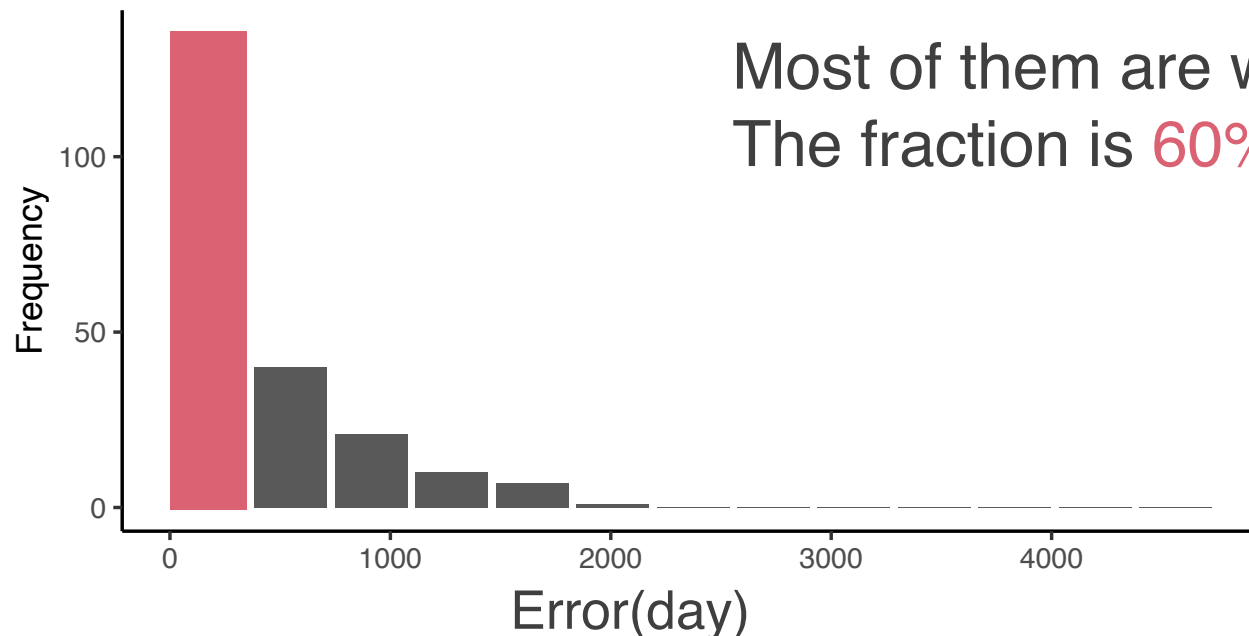


# Prediction accuracy

- Prediction accuracy (n=391)

Recall	Average of Predicted Inter-arrival time
<b>0.55</b> (214/391)	426

- Histogram of Error



# Research Question

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# Method 2 : Generalized linear model

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- Inter-arrival time  $\mu_i$  when organization  $i$  implements management  $m$

- $\mu_i = e^{\alpha + \beta_1 x_1 + \beta_2 x_2 + \beta_3 x_3 + \dots + \beta_{x_{19}} x_{19}}$ 
  - $x_1$  : Industry,  $x_2$  : Number of employees
  - $x_m$  : 1 if security management  $m$  is deployed, or otherwise.

- Effect of management  $x_l$

- Let  $\mu_l^+$  and  $\mu_l^-$  be the mean inter-arrival time with/without security management  $x_l$

- **Ration of two of inter-arrival time** 
$$\begin{aligned} &= \frac{\mu_l^+}{\mu_l^-} \\ &= \frac{e^{\alpha + \beta_1 x_1 + \beta_2 x_2 + \beta_3 x_3 + \dots + \beta_{l-1} x_{l-1} + \beta_l x_l}}{e^{\alpha + \beta_1 x_1 + \beta_2 x_2 + \beta_3 x_3 + \dots + \beta_{l-1} x_{l-1}}} \\ &= e^{\beta_l} \end{aligned}$$

# Result of Management effects

How much is the inter-arrival time of incidents reduced by security management?

Management	Estimate	$\mu_1^+ / \mu_1^-$	Pr(> t )	
ISMS	0.04	1.04	0.18	
CIO	-0.07	0.93	0.01	**
CFO	0.01	1.01	0.64	
External Report Help Line	0.01	1.01	0.70	
Internal Report Help Line	-0.07	0.93	0.14	
Whistleblower Rights Protection	0.06	1.06	0.24	
Establishment of Internal Control Committee	-0.01	0.99	0.65	
Privacy Policy	0.00	1.00	0.98	
Security Policy	-0.01	0.99	0.79	
Internal Auditing	0.01	1.01	0.75	
External Auditing	-0.07	0.93	0.00	**
Independent Internal Audit Department	0.02	1.02	0.61	
Establish a Risk Management/Crisis Management System	0.03	1.03	0.42	
Basic Risk and Crisis Management Policy	-0.08	0.92	0.03	*
Conduct Environmental Audits	-0.03	0.97	0.33	
Establish Environment Management	0.10	1.10	0.01	**
Building an Occupational Health and Safety Management System	0.00	1.00	0.98	<sup>21</sup>

# Conclusions

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- The inter-arrival time in 391 organizations was applied to three different probability distributions, and it was shown that the negative binomial is the best.
- What is the probability that an incident will occur at an organization in one year?
  - For example, In Tokyo gas Co., Ltd, it's 0.92.
  - An average of probability is 0.11.
- How long does it take before the next incident will occur at the organization?
  - For example, In Tokyo gas Co., Ltd, it's 133 days.
  - An average of time is 426 days.
- How much is the inter-arrival time of incidents reduced by security management?
  - The effect of security management to inter-arrival time is that the inter-arrival time is 1.04 times longer when the ISMS is conducted.